Respect

We value people and promote a culture of fairness and inclusion

5.1 Certification Programs

5.1.1 Explore alternative delivery models through collaborative partners

5.1.3 Implement strategies to maintain core SCSA programs - brand and

5.1.5 Create continuous learning culture from current compliance driven

3.0 We ensure accountability by: 3.1 Financial Sustainability

3.1.1 Maintain an operating reserve

3.1.2 Comply with operating budget

3.1.3 Comply with WCB agreement

3.1.4 Receive clean audit report

2.1 Information Technology

1.1 Team Development

diversity and future growth

management mechanisms and training

1.1.3 Promote employee engagement

"The construction industry and our communities are safer because of SCSA"

2.0 We strive for operational excellence with specific emphasis in:

2.1.1 Develop and implement IT strategies to support future growth

1.0 We strive for organizational excellence with specific emphasis in:

1.1.1 Implement strategies to recruit, train, and retain competencies to support

1.1.2 Cascade strategy into operations through appropriate project and change

2.1.2 Maintain high standards of IT service delivery

5.1.2 Implement quality assurance mechanisms to ensure program

5.1.4 Implement continuing education credits for NCSO and NHSA

4.0 We strive to serve:

4.1 Public

and technology

program integrity

Customer/

Stakeholder

Impact

Financial

Stewardship

Operational

(Internal

Processes)

Organizational

Capacity

approach

integrity of 3rd party delivery partners

SCSA - 2023 Strategy Map

Our Hope and Dream

Service Focus

We are customer focused and responsive to the needs of our members

5.2 Training and Design

5.2.1 Design and implement introductory and advanced leadership

relevant content design, technology, and inclusion of best practices

4.2 Construction Industry

2.2.1 Assess facility requirements to ensure maximum value from

1.2 Organizational Culture

Saskatchewan, corporations, and all matters of diversity

1.2.2 Build a culture of partnership with funders and sponsors

SCSA is an important voice driving a business culture of physical and mental safety for all and the centre of excellence for construction safety training programs.

Vision

Saskatchewan is the safest construction environment in Canada through enhanced physical and mental health awareness.

Mission SCSA serves the construction industry and the public by promoting safety within the construction environment. We lead the development of a safety culture through education, consultancy, and building awareness towards safer communities. Values

> Strategic Imperative **Customer and Member Satisfaction Three-Year Impact and Goal Statements**

Integrity

5.4.1 Refine, align, and enhance relationship with WCB

and contribute to matters of public safety

"SCSA advances my ability to lead and contribute to safer work/life

2.4 Customer Relationships

2.4.1 Maintain effective face to face and mass

communication with members, customers, and stakeholders

2.4.2 Achieve excellence in client interface in programs and

We do the right thing and stand up for what is right

5.4 Building Safety Awareness

5.4.2 Contribute to building a safety culture in Saskatchewan. Identify

5.4.3 Build trust in the SCSA brand as an important voice for safety

Approved by SCSA Board of Directors Dec. 8, 2022

5.2.3 Increase accessibility through asynchronous learning opportunities and enhanced use of technology 5.2.4 Expand course offerings 5.2.5 Undertaken strategies for ongoing continuous improvement,

2.2 Facility Utilization

infrastructure investment.

current and new programming

skills programs

of technology Package existing and new programs to enable micro-credentials 5.2.2 Utilize technology to improve relevance and accessibility of

5.3.2 Promote and entrench safety culture program through compliance measures

"The SCSA is a valued resource and partner, important to the success of our organization"

1.2.1 Develop and support a customer-centric culture ensuring relevance to all parts of

relevant and timely advisory services 5.3.4 Develop mechanisms to support ESL customers/new Canadians and measure understanding of program content 5.3.5 Monitor engagement effectiveness through targeted measures

3.2 Financial Growth

2.3 Partner Relations

Leadership

We are collaborative, socially responsible, and innovative in our

commitment to safety

5.3 Consultancy Services

5.3.1 Enhance advisory services in rural and remote areas through use

3.2.1 Increase usage by existing member customers

2.3.1 Develop mechanisms to ensure appropriate partnerships for

course development, safety technology, expanded reach, contract

3.2.2 Increase usage by non-engaged members

3.2.3 Develop new and viable service offerings

management, Quality Assurance, and procurement

5.3.3 Deepen relationships with existing and new customers through

5.4.4 Leverage customer and member communication to support mental health literacy and learning

4.3 Clients

environments"

1.3 Organizational Governance 1.3.1 Assume a leadership role in stakeholder relationships including provincial and federal

agencies, WCB, and industry associations.

1.3.5 Ensure ongoing board effectiveness

1.3.2 Provide oversight to strategy implementation and measurement 1.3.4 Maintain effective governing policies

services

1.3.3 Effectively support the CEO toward effective strategy implementation